

# Town of Southern Shores

Beach Nourishment Financing Discussion

January 21, 2020

### General Introduction

- DEC Associates engaged by the Town to assist in financial planning and raising capital funds for beach nourishment
  - Firm specializes in beach nourishment financing alternatives
- Identified need for beach nourishment for all or part of the Town's shoreline and beginning to look at alternatives for funding
- Current focus on most cost effective means to meet this important need, including sources of funds to finance estimated capital cost
- N.C. Statutes provide limited means to finance beach nourishment often requiring partnership between a Town and the County
- Plans for moving forward

# Beach Nourishment - Financing Modes Available

- Pay-Go
- Borrowed
  - General Obligation Bonds
    - Must be voted by Referendum for new project issuance
    - Authorization last for 7 years
    - Public Hearing process to authorize vote
    - Pledges unlimited tax levy to pay debt service
  - Installment Purchase Financing G.S. 160A-20
    - Does not require voter referendum
    - Requires Public Hearing process
    - Requires pledge of real property for collateral
    - Requires increased time to secure pledge of collateral
    - Cost of property appraisals and other cost
    - Does not work well for the projects proposed due to inability to perfect the real property lien (need to pledge at least 50% of borrowed amount)

# Beach Nourishment - Financing Modes Available

- Borrowed (continued)
  - Special Assessment Bonds G.S. 160A-220
    - Special Assessment would be petitioned by 66% of property to be assessed a voluntary process
    - Multiple public hearings
    - Although able to be blended with another mode of borrowing not likely method
    - Requires pledge of property included in assessment
  - Special Obligation Bonds G.S. 159I-30 Preferred Method
    - Does not require voter referendum
    - State law prescribes use of Municipal Service District (MSD) in order to use Special Obligation Financing
    - MSD can be formed and levy tax inside the district, or no tax levied in district
    - Requires pledge of taxes and/or fees not levied by the municipality

# Beach Nourishment - Financing Modes Available

- Unique N.C. elements of SOBs
  - Selected revenues are identified as source of credit pledge
    - Can only pledge tax revenues that are not levied by the Town
    - Any other lawful source of non-tax revenue can be pledged
    - Current level of revenues that can be pledged are not sufficient to meet credit standards for lending. Use of Town/County Interlocal Agreement used as a means to bridge the gap of pledged revenues.
  - Revenues for debt repayment
    - Pledge of selected Town tax revenues and other lawful sources do not have to be used to pay debt service and can remain in the General Fund budget as customary
    - Currently available sources of payment for debt service would include Town-wide property taxes, Municipal Service District property taxes, combination of property tax sources, others?
    - County interlocal funds would be used to pay debt service

# County Beach Nourishment Funding Plan

- Dare County and its partnership with Towns
  - Dare County leverages 2¢ of Occupancy Tax collected for beach nourishment projects
    - Revenues are used to fund Town projects and unincorporated area projects
  - Current County plans are for funding of at least 50% of project
  - Towns who have completed beach nourishment projects have raised revenue equal to 7.82¢ of property tax equivalent
    - 7.82¢ equates to approximately \$1,073,928 annually for Southern Shores
    - Town would need to raise this revenue starting in the 2021-2022 fiscal year
  - Model Discussion

### Option 1

#### Uses

Estimated Project Cost: \$13,974,200
Cost of Issuance: \$100,000
\$14,074,200

#### Sources

County Contributed: \$7,037,100 Borrowed - Spec. Obs. \$7,037,100 \$14,074,200

Debt Service Estimate						
FY	Principal	ı	nterest	Total Debt Service		
2023	\$ 1,407,420	\$	246,299	\$ 1,653,719		
2024	\$ 1,407,420	\$	197,039	\$ 1,604,459		
2025	\$ 1,407,420	\$	147,779	\$ 1,555,199		
2026	\$ 1,407,420	\$	98,519	\$ 1,505,939		
2027	\$ 1,407,420	\$	49,260	\$ 1,456,680		
Total:	\$ 7,037,100	\$	738,896	\$ 7,775,996		

Repay	Repayment Revenues						
FY		County ntributed	Co	Town ontributed	F	Total Revenue	
2023	\$	579,790	\$	1,073,928	\$	1,653,719	
2024	\$	530,530	\$	1,073,928	\$	1,604,459	
2025	\$	481,271	\$	1,073,928	\$	1,555,199	
2026	\$	432,011	\$	1,073,928	\$	1,505,939	
2027	\$	382,751	\$	1,073,928	\$	1,456,680	
Total:	\$	2,406,353	\$	5,369,642	\$	7,775,996	

### Option 3

#### Uses

Estimated Project Cost: \$16,685,800 Cost of Issuance: \$100,000 \$16,785,800

#### Sources

County Contributed: \$8,392,900 Borrowed - Spec. Obs. \$8,392,900 \$16,785,800

Debt Service Estimate						
FY	F	Principal		nterest	De	Total bt Service
2023	\$	1,678,580	\$	293,752	\$	1,972,332
2024	\$	1,678,580	\$	235,001	\$	1,913,581
2025	\$	1,678,580	\$	176,251	\$	1,854,831
2026	\$	1,678,580	\$	117,501	\$	1,796,081
2027	\$	1,678,580	\$	58,750	\$	1,737,330
Total:	\$	8,392,900	\$	881,255	\$	9,274,155

Repay	Repayment Revenues						
FY	County Contributed	Town Contributed	Total Revenue				
2023	\$ 898,403	\$ 1,073,928	\$ 1,972,332				
2024	\$ 839,653	\$ 1,073,928	\$ 1,913,581				
2025	\$ 780,902	\$ 1,073,928	\$ 1,854,831				
2026	\$ 722,152	\$ 1,073,928	\$ 1,796,081				
2027	\$ 663,402	\$ 1,073,928	\$ 1,737,330				
Total:	\$ 3,904,512	\$ 5,369,642	\$ 9,274,155				

### Option 4

#### Uses

Estimated Project Cost: \$14,755,600 Cost of Issuance: \$100,000

\$14,855,600

#### Sources

County Contributed: \$7,427,800 Borrowed - Spec. Obs. \$7,427,800 \$14,855,600

Debt Service Estimate						
FY	Principal	, li	nterest	Total Debt Service		
2023	\$ 1,485,560	\$	259,973	\$ 1,745,533		
2024	\$ 1,485,560	\$	207,978	\$ 1,693,538		
2025	\$ 1,485,560	\$	155,984	\$ 1,641,544		
2026	\$ 1,485,560	\$	103,989	\$ 1,589,549		
2027	\$ 1,485,560	\$	51,995	\$ 1,537,555		
Total:	\$ 7,427,800	\$	779,919	\$ 8,207,719		

Repay	Repayment Revenues						
FY	County Contributed	Town Contributed	Total Revenue				
2023	\$ 671,605	\$ 1,073,928	\$ 1,745,533				
2024	\$ 619,610	\$ 1,073,928	\$ 1,693,538				
2025	\$ 567,615	\$ 1,073,928	\$ 1,641,544				
2026	\$ 515,621	\$ 1,073,928	\$ 1,589,549				
2027	\$ 463,626	\$ 1,073,928	\$ 1,537,555				
Total:	\$ 2,838,077	\$ 5,369,642	\$ 8,207,719				

### Option 5

#### Uses

Estimated Project Cost: \$16,196,500 Cost of Issuance: \$100,000 \$16,296,500

#### Sources

County Contributed: \$8,148,250
Borrowed - Spec. Obs. \$8,148,250
\$16,296,500

Debt Service Estimate						
FY	Principal		nterest	Total Debt Service		
2023	\$ 1,629,650	\$	285,189	\$ 1,914,839		
2024	\$ 1,629,650	\$	228,151	\$ 1,857,801		
2025	\$ 1,629,650	\$	171,113	\$ 1,800,763		
2026	\$ 1,629,650	\$	114,076	\$ 1,743,726		
2027	\$ 1,629,650	\$	57,038	\$ 1,686,688		
Total:	\$ 8,148,250	\$	855,566	\$ 9,003,816		

Repayment Revenues						
FY		County ontributed	Co	Town ontributed	F	Total Revenue
2023	\$	840,910	\$	1,073,928	\$	1,914,839
2024	\$	783,873	\$	1,073,928	\$	1,857,801
2025	\$	726,835	\$	1,073,928	\$	1,800,763
2026	\$	669,797	\$	1,073,928	\$	1,743,726
2027	\$	612,759	\$	1,073,928	\$	1,686,688
Total:	\$	3,634,174	\$	5,369,642	\$	9,003,816

### **Final Observations**

- Current Estimates Identifies Needs for Additional Revenues to Meet Financial Plan for Current Project
- County Involvement will be Necessary to Accomplish Collateral Package for Special Obligation Bonds
- Team Stands Ready to Proceed with Financial Plan